

# Practical Steps to Achieve Setting Compliance

California Department of Health Care Services (DHCS)

*December 4, 2020*

# Introductions

# Agenda

Overview of the HCBS Settings

Final Rule

Person-Centered Practices

Findings and Strategies

Next Steps

- Remediation
- Heightened Scrutiny Process
- Moving Forward

Questions



# **Brief Overview of the HCBS Settings Final Rule**

# Overview of the HCBS Settings Final Rule

To “ensure that individuals receiving services through HCBS programs have **full access to the benefits of community living**”



To “further expand the opportunities for meaningful community integration in support of the goals of the **ADA and the Supreme Court decision in Olmstead**”

# Characteristics of HCBS Settings

1. **Integration** and **Access** to the broader community

2. Selected by the **individual** from among settings **options**

3. Ensures **individual rights** of privacy, dignity and respect, and freedom from coercion and restraint;

4. Optimizes **autonomy and independence** in making life choices; and

5. **Facilitates choice** regarding services and who provides them



# Characteristics of HCBS Settings – Provider-Owned or Controlled

1. The individual has a **lease** or other legally-enforceable agreement with similar protections

2. The individual has **privacy** in their unit including lockable doors, **choice** of roommates and **freedom** to furnish or decorate the unit;

3. The **individual controls** his/her own schedule including **access** to food at any time;

4. The individual can have **visitors** at any time; and

5. The setting is **physically accessible**.



# Which additional resources will your site/agency need to complete remediation and achieve compliance?

Training

Education

Resources

Other

None of the above



# What do you see as the biggest barrier to your site achieving overall compliance?

Staffing patterns

Access to Transportation

Education/training/technical  
assistance

Lack of knowledge on  
creative/innovative approaches

Understanding of service  
definitions and expectations

Budget/funding

Co-location/ onsite inpatient  
treatment

Other

No barriers/concerns

# **Foundational Beliefs of Person-Centeredness**

# Person-Centered Practices

Begin with essential questions, such as:  
“**Who is this person?**” and  
“**What is important to him/ her?**”

Reflect genuine respect for the **dignity, strengths,** and **individuality** of the person.

Change common patterns of community life, moving beyond community involvement to real **community engagement, integration,** and **natural supports** to assist the individual to achieve personal goals and live his/her desired life.

Challenge practices that separate people and support a person to be as independent as possible and to have the skills to **advocate for themselves.**

Require clarity, courage, and commitment to support individuals in **defining and pursuing a desirable future.**

# Implementing Person-Centered Plans

*I have a person-centered plan for every individual. What's next?*

## Ongoing conversation/ communication

- What's working, what isn't working
- Recognize changes
- Support self-advocacy



## Staffing

- Ongoing training, guidance and support
- Reassess staffing models
- Access to plans in all settings

## Supporting Policies

- Reflective of person-centered practices

# Findings and Strategies

# Systemic Barriers to Compliance

- Lack of community integration / access
- Lack of true person-centered planning and practices
- Blanket restrictions due to dementia diagnoses
  - Visitors –
    - Sign in/out
    - Hours
    - No overnight visits
  - Access to food
  - Cleaning/laundry
  - Cooking and meal planning
- Institutional appearance
  - Large facilities
  - Medical staff and equipment
  - Locked gates/entries
  - Video surveillance



# Community Integration

## Findings

Access to community limited

Dignity of risk

Lack of independence

- Alarms
- Staff supervision
- Reliance on family
- Diagnosis-specific needs

## Strategies

Community Connections

- Clubs/memberships
- Volunteer opportunities
- Church/religious organizations
- Theaters, arts

Remove blanket restrictions



# Choice of Settings

## Findings

No discussion of setting options

No access to personal care plans

## Strategies

Tours/stays in other setting options

Direct support staff training on and access to person-centered plans





# Individual Rights

## Findings

Lack of privacy, confidentiality

- Med management
- Personal care activities
- Inability to lock doors
- Storing belongings
- Information on rights and filing grievances

Use of physical or chemical restraints

## Strategies

**NO BLANKET RESTRICTIONS**

Modifications must follow the requirements and be outlined in the ISP

Conduct medication management in private and not during/after meal times in common areas

Would I want to live here?

Rights Council



# Autonomy and Independence

## Findings

Daily activities  
Access to food, dining alone  
Visitors and privacy  
Lack of education on choices and options

## Strategies

Support individuals in completing household tasks  
Utilize technology and training techniques to support alone time  
Technology, remote monitoring, check-ins  
Make sure people have community doctors, hairdressers, churches, etc.



# Choice of Services

## Findings

Person-centered policies and practices

Lack of understanding of planning meetings

Meaningful choice

## Strategies

Train direct support staff on planning process

Support self-advocacy

Invest time in the pre-planning, discovery-get to know the person



# Additional Requirements for Provider-Owned and Controlled Settings

## Findings

### Access to Visitors

- Sign in/sign out sheets
- Strict visiting hours
- No overnight visitors

Restrictions on movement throughout the setting

Informing individuals of rights to housing and when to relocate

## Strategies

Person-centered practices

Staff Training



# Physical Accessibility

## Findings

Limited bathrooms  
Accessibility to use doors/move throughout site  
Restrictions/barriers to outside

## Strategies

Do not restrict bathroom access  
Remove unintended barriers



# Modifications

- Must be developed through a person-centered planning process
  - **Driven by the individual**
- Includes people chosen by the individual
- Provides necessary information and support to the individual to ensure that the individual directs the process to the maximum extent possible
- Is timely and occurs at times/locations of convenience to the individual
- Reflects **cultural considerations/ uses plain language**
- Includes strategies for solving disagreements
- **Offers choices** to the individual regarding services and supports the individual receives and from whom
- Provides a method to request updates
- Reflects what is **important to** the individual to ensure delivery of services in a manner reflecting personal preferences and ensuring health and welfare
- Identifies the **strengths, preferences, needs and desired outcomes**



# Heightened Scrutiny

Of the settings identified for heightened scrutiny, nearly all had institutional qualities and further isolate individuals from the broader community.

- Restricted access to the community based on diagnosis
- Locked/secured entries
- Alarmed doors, windows
- Lack of individualized schedules
- Restrictions on visitors
- Restrictions on access to food, meal choice



# Remediation Work Plan Development

Receipt and Overview of Next Steps



# Remediation Work Plan Development

- Emails sent November 16, 2020
  - Site report
  - Remediation Work Plan
  - Instructions
- 45 days to submit plan from date of receipt
  - Summary page
  - All items do not need to be implemented by the date the plan is returned
- Technical assistance is available

**[CA\\_DHCS\\_Assessments@pcgus.com](mailto:CA_DHCS_Assessments@pcgus.com)**



# Question and Answer Session



**How can we become  
compliant if we also  
provide sub acute  
rehabilitation  
treatment?**



**All individuals in our setting have a diagnosis of dementia. How can we individualize services?**



**Does the HCBS Final Rule requirements apply to everyone in the setting?**



““””

**We close the kitchen after dinner. How do we address access to food “at all times?”**

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**Additional Questions?**

## Next Steps



# Remediation



**Site receives report with compliance determination**



**Site receives Remediation Work Plan**



**Site completes work plan**



**Review and acceptance of plan**



**Ongoing technical assistance**

# Contact Us

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