Managed Care Member Demographics as of December 2018

Row Labels	Member Months
Female	5676172
Male	4938607
Grand Total	10614779

Row Labels	Member Months
Ages 0-18	4472892
Ages 19-39	2911249
Ages 40-64	2326882
Ages 65+	903756
Grand Total	10614779

Row Labels	Member Months
Asian	921414
Black or African-	
American	834708
Hispanic	5183935
Native Hawaiian or Other Pacific Islander	197758
Other/Unknown White	1404942 2072022
Grand Total	10614779

Row Labels	Dual	MO-ACA	MO-Other	MO-OTLIC	MO-SPD	Grand Total
201801	1054169	3094510	4754930	1235566	664696	10803871
201802	1054678	3107518	4757900	1240892	664707	10825695

Source: Enterprise Performance Monitoring System

201803	1057657	3111010	4744321	1244787	662973	10820748
201804	1054639	3115465	4730665	1249835	661682	10812286
201805	1056703	3110260	4722611	1250013	660282	10799869
201806	1059593	3102394	4705937	1250263	659865	10778052
201807	1061818	3098271	4688788	1251627	659179	10759683
201808	1064453	3091610	4663879	1246136	658012	10724090
201809	1065561	3091299	4642509	1244317	656888	10700574
201810	1065972	3088758	4614841	1244352	654778	10668701
201811	1065822	3088032	4600997	1244306	652469	10651626
201812	1065861	3075844	4583955	1238945	650174	10614779

Medi-Cal Member Demographics as of December 2018

Row Labels	Member Months
FFS	2333952
MC	10614779
SP	22803
Grand Total	12971534

Row Labels	Member Months
CMC	110991
COHS	2124481
GMC	1138844
RM	380710
Two-Plan	6859753
Grand Total	10614779

Row Labels	Member Months
Dual	1065861

Source: Enterprise Performance Monitoring System

MO-ACA	3075844
MO-Other	4583955
MO-OTLIC	1238945
MO-SPD	650174
Grand Total	10614779

Row Labels	FFS	MC	SP	Grand Total
201801	2513442	10803871	22990	13340303
201802	2466048	10825695	22934	13314677
201803	2447556	10820748	23004	13291308
201804	2397899	10812286	22985	13233170
201805	2371447	10799869	23003	13194319
201806	2343108	10778052	23143	13144303
201807	2344709	10759683	21694	13126086
201808	2374531	10724090	21738	13120359
201809	2347118	10700574	22030	13069722
201810	2356317	10668701	22198	13047216
201811	2339526	10651626	22402	13013554
201812	2333952	10614779	22803	12971534
Grand Total	28635653	128959974	270924	157866551

Dual Member Demographics as of December 2018

Row Labels	Dual	Non-Dual	Grand Total
Female	618035	5058137	5676172
Male	447826	4490781	4938607
Grand Total	1065861	9548918	10614779

Row Labels	Dual	Non-Dual	Grand Total
Ages 0-18	51	4472841	4472892
Ages 19-39	56505	2854744	2911249
Ages 40-64	228801	2098081	2326882

Source: Enterprise Performance Monitoring System

Ages 65+	780504	123252	903756
Grand Total	1065861	9548918	10614779

Row Labels	Dual	Non-Dual	Grand Total	
Asian	142278	779136	921414	
Black or African-				
American	81670	753038	834708	
Hispanic	304473	4879462	5183935	
Native Hawaiian or Other Pacific Islander	51540	146218	197758	
Other/Unknown	208712	1196230	1404942	
White	277188		2072022	
Grand Total	1065861	9548918	10614779	

Row Labels	Dual	Non-Dual	Grand Total	
Dual	1065861	0	1065861	
MO-ACA	0	3075844	3075844	
MO-Other	0	4583955	4583955	
MO-OTLIC	0	1238945	1238945	
MO-SPD	0	650174	650174	
Grand Total	1065861	9548918	10614779	

Count of New Enrollments as of December 2018

Row Labels	New Enrollments
Female	75518
Male	69048
Grand Total	144566

Source: Enterprise Performance Monitoring System

Row Labels	New Enrollments
Ages 0-18	55390
Ages 19-39	51645
Ages 40-64	29905
Ages 65+	7626
Grand Total	144566

New Enrollments
New Lindinients
11439
14919
65363
2322
22723
27800
144566

Row Labels	Dual	MO-ACA	MO-Other	MO-OTLIC	MO-SPD	Grand Total
201801	6729	49371	61659	11684	4906	134349
201802	9710	65672	75831	16305	6383	173901
201803	8763	72526	77680	18846	6605	184420
201804	9073	70298	78930	17510	6825	182636
201805	7760	55187	67221	14099	5355	149622
201806	8582	54346	67753	13764	5745	150190
201807	8545	55112	67763	12990	5751	150161
201808	8410	50925	64696	12237	5688	141956

Source: Enterprise Performance Monitoring System

201809	8563	52878	69920	12602	5741	149704
201810	7409	45843	59839	11156	5179	129426
201811	8301	53009	72517	13293	5974	153094
201812	7929	51997	66688	12577	5375	144566
Grand Total	99774	677164	830497	167063	69527	1844025

Count of New Enrollments: Enrollment Type as of December 2018

Row Labels	Auto Assigned	Passive/Prior	Regular	Grand Total
Female	26379	6236	42903	75518
Male	28069	5815	35164	69048
Grand Total	54448	12051	78067	144566

Row Labels	Auto Assigned	Passive/Prior	Regular	Grand Total
Ages 0-18	20050	7179	28161	55390
Ages 19-39	22224	3633	25788	51645
Ages 40-64	10115	1228	18562	29905
Ages 65+	2059	11	5556	7626
Grand Total	54448	12051	78067	144566

Row Labels	Auto Assigned	Passive/Prior	Regular	Grand Total
201801	35650	9087	89612	134349
201802	57585	13564	102752	173901
201803	53412	11025	119983	184420
201804	60150	13825	108661	182636
201805	47373	11184	91065	149622
201806	45137	10803	94250	150190
201807	50417	12049	87695	150161
201808	42543	10097	89316	141956
201809	45488	10931	93285	149704
201810	40587	9828	79011	129426
201811	44071	12089	96934	153094

Source: Enterprise Performance Monitoring System

201812	54448	12051	78067	144566
Grand Total	576861	136533	1130631	1844025

Utilization Demographics as of June 2018

	Emergency
	Room Visits per
	1,000 Member
Row Labels	Months
Female	48.79003812
Male	43.24730352

	Emergency	
	Room Visits per	
	1,000 Member	
Row Labels	Months	
Ages 0-18	30.1	
Ages 19-39	56.0	
Ages 40-64	65.1	
Ages 65+	46.5	

	Emergency
	Room Visits per
	1,000 Member
Row Labels	Months
Asian	19.7
Black or African-	
American	70.1
Hispanic	40.9
Native Hawaiian	
or Other Pacific	
Islander	32.4

Source: Enterprise Performance Monitoring System

Other/Unknown	50.7
White	59.8

Emergency Room Visits per 1,000 Member Months by Population

Row Labels	Dual	MO-ACA	MO-Other	MO-OTLIC	MO-SPD
201707	57.8	53.4	44.2	22.3	107.3
201708	59.6	53.3	45.0	23.9	107.9
201709	55.8	51.2	47.2	26.4	103.7
201710	55.5	51.0	48.8	27.4	106.1
201711	53.1	48.6	46.4	25.3	100.2
201712	58.3	51.9	52.7	29.7	106.1
201801	65.7	54.4	56.5	32.4	111.3
201802	55.8	47.0	51.4	31.1	98.8
201803	61.7	52.3	51.0	29.9	106.7
201804	58.3	50.0	45.7	25.8	100.7
201805	60.5	51.3	46.3	26.1	102.8
201806	58.2	49.7	40.9	20.8	97.0

	Emergency
	Room Visits with
	an Inpatient
	Admission per
	1,000 Member
Row Labels	Months
Female	3.7
Male	4.2

Source: Enterprise Performance Monitoring System

	Emergency
	Lillergency
	Room Visits with
	an Inpatient
	Admission per
	1,000 Member
Row Labels	Months
Ages 0-18	1.0
Ages 19-39	3.6
Ages 40-64	8.3
Ages 65+	8.4

	Emergency
	Room Visits with
	an Inpatient
	Admission per
	1,000 Member
Row Labels	Months
Asian	2.7
Black or African-	
American	6.3
Hispanic	2.7
Native Hawaiian	
or Other Pacific	
Islander	4.3
Other/Unknown	4.8
White	5.8

Emergency Room Visits with an Inpatient Admission per 1,000 Member Months by Population

Source: Enterprise Performance Monitoring System

Row Labels	Dual	MO-ACA	MO-Other	MO-OTLIC	MO-SPD
201707	8.1	4.6	1.8	0.7	17.6
201708	8.5	4.8	1.8	0.8	17.9
201709	8.2	4.5	1.9	0.8	17.1
201710	8.2	4.6	1.9	0.8	17.8
201711	8.0	4.5	1.9	0.7	17.4
201712	9.6	4.6	1.9	0.8	18.0
201801	10.1	4.6	1.9	0.8	18.6
201802	8.0	4.2	1.9	0.8	16.6
201803	9.0	4.7	2.0	0.9	18.1
201804	8.2	4.4	1.8	0.8	16.7
201805	8.7	4.6	1.8	0.8	17.2
201806	8.2	4.5	1.7	0.7	16.3

	Inpatient	
	Admissions per	
	1,000 Member	
Row Labels	Months	
Female	15.7	
Male	13.7	

	Inpatient
	Admissions per
	1,000 Member
Row Labels	Months
Ages 0-18	3.8
Ages 19-39	12.7
Ages 40-64	20.7
Ages 65+	62.2

Source: Enterprise Performance Monitoring System

	Inpatient
	Admissions per
	1,000 Member
Row Labels	Months
Asian	10.0
Black or African-	
American	20.0
Hispanic	9.2
Native Hawaiian	
or Other Pacific	
Islander	17.3
Other/Unknown	21.0
White	24.2

Inpatient Admissions per 1,000 Member Months by Population

Row Labels	Dual	MO-ACA	MO-Other	MO-OTLIC	MO-SPD
201707	57.2	10.9	7.1	2.6	46.3
201708	72.5	11.4	7.6	2.8	48.1
201709	70.1	10.8	7.7	3.2	47.4
201710	69.2	11.3	8.3	3.6	48.6
201711	67.8	10.8	7.6	3.1	47.7
201712	67.4	10.7	7.3	2.9	47.1
201801	65.6	11.1	7.7	3.2	49.3
201802	54.2	10.0	7.3	3.1	42.0
201803	63.1	11.2	7.9	3.6	46.2
201804	62.7	10.4	7.2	3.0	42.8
201805	63.9	10.5	7.2	3.1	42.0
201806	62.0	10.4	6.6	2.5	40.9

Source: Enterprise Performance Monitoring System

	Outpatient Visits
	per 1,000
Row Labels	Member Months
Female	1067.7
Male	877.6

Davidahala	Outpatient Visits per 1,000
Row Labels	Member Months
Ages 0-18	584.5
Ages 19-39	832.0
Ages 40-64	1496.8
Ages 65+	2122.8

	Outpatient Visits per 1,000
Row Labels	Member Months
Asian	1073.4
Black or African-	
American	1031.6
Hispanic	812.8
Native Hawaiian or Other Pacific	
Islander	1048.0
Other/Unknown	1028.2
White	1290.7

Outpatient Visits per 1,000 Member Months by Population

Source: Enterprise Performance Monitoring System

Row Labels	Dual	MO-ACA	MO-Other	MO-OTLIC	MO-SPD
201707	2130.1	821.2	611.5	451.1	2703.1
201708	2287.5	922.4	739.4	567.8	3021.1
201709	2121.4	833.2	715.1	572.8	2984.6
201710	2164.7	888.8	780.8	636.3	3161.3
201711	2055.3	828.3	713.3	574.9	2931.7
201712	2001.5	788.0	669.4	526.7	2746.5
201801	2235.5	905.3	804.8	642.1	3076.1
201802	2082.4	819.1	751.1	611.6	2895.2
201803	2262.0	910.8	799.8	644.7	3106.6
201804	2197.3	869.1	749.4	592.9	3026.2
201805	2306.3	905.4	772.1	611.5	3152.0
201806	2228.4	860.9	647.3	483.4	2834.6

	Prescriptions per
	1,000 Member
Row Labels	Months
Female	838.7
Male	627.6

	Prescriptions per
	1,000 Member
Row Labels	Months
Ages 0-18	240.0
Ages 19-39	574.8
Ages 40-64	1903.2
Ages 65+	774.7

Source: Enterprise Performance Monitoring System

	Prescriptions per 1,000 Member
Row Labels	Months
Asian	843.4
Black or African-	
American	854.4
Hispanic	572.4
Native Hawaiian or Other Pacific	
Islander	947.9
Other/Unknown	806.3
White	1003.1

Prescriptions per 1,000 Member Months by Population

Row Labels	Dual	MO-ACA	MO-Other	MO-OTLIC	MO-SPD
201707	406.7	999.2	412.8	198.6	3077.3
201708	427.1	1019.7	451.7	237.1	3234.8
201709	411.8	1005.1	456.4	238.4	3071.8
201710	438.7	1070.4	497.4	258.9	3264.4
201711	419.5	1012.7	465.3	240.4	3097.6
201712	432.5	1026.5	494.4	272.1	3086.9
201801	465.4	1122.4	563.4	313.6	3343.2
201802	410.7	984.5	513.2	304.4	2966.8
201803	447.7	1082.8	527.0	298.0	3227.8
201804	433.8	1043.7	481.9	257.6	3120.2
201805	438.5	1089.0	495.3	263.7	3259.7
201806	411.8	1034.2	432.9	213.2	3077.6

Source: Enterprise Performance Monitoring System

	Mild to	
	Moderate	
	Mental Health	
	Visits per 1,000	
Row Labels	Member Months	
Female	22.8	
Male	15.6	

	Mild to
	Moderate
	Mental Health
	Visits per 1,000
Row Labels	Member Months
Ages 0-18	10.4
Ages 19-39	25.3
Ages 40-64	32.5
Ages 65+	11.7

	Mild to
	Moderate
	Mental Health
	Visits per 1,000
Row Labels	Member Months
Asian	7.1
Black or African-	
American	17.0
Hispanic	11.3

Source: Enterprise Performance Monitoring System

Native Hawaiian	
or Other Pacific	
Islander	13.3
Other/Unknown	25.3
White	42.9

Mild to Moderate Mental Health Visits per 1,000 Member Months by Population

Row Labels	Dual	MO-ACA	MO-Other	MO-OTLIC	MO-SPD
201707	36.2	19.5	9.6	9.2	26.4
201708	38.0	23.1	11.5	10.7	31.9
201709	32.9	20.9	11.0	9.9	28.8
201710	33.1	22.9	12.0	11.4	31.0
201711	30.9	21.3	11.5	11.0	28.7
201712	28.6	18.7	9.8	9.6	25.9
201801	36.5	23.2	12.3	11.7	31.7
201802	32.4	21.6	11.6	11.0	29.1
201803	35.1	23.7	13.1	12.7	32.4
201804	33.3	23.4	12.7	12.4	32.1
201805	36.1	25.4	14.4	14.0	34.6
201806	33.5	24.3	12.9	12.5	33.3

Grievances Demographics per 1,000 Member Months as of 2018Q3

	Grievances per
	1,000 Member
Row Labels	Months
Female	1.5
Invalid	0.0
Male	1.0
Unknown	0.0

Source: Enterprise Performance Monitoring System

	Grievances per
	1,000 Member
Row Labels	Months
Ages 0-18	0.5
Ages 19-39	1.2
Ages 40-64	2.8
Ages 65+	1.3

	Grievances per
	1,000 Member
Row Labels	Months
Asian	0.8
Black or African-	
American	2.1
Hispanic	0.9
Native Hawaiian	
or Other Pacific	
Islander	0.9
No Match	0.0
Other/Unknown	1.5
White	2.0

Grievances per 1,000 Member Months by Popultion

Row Labels	Dual	MO-ACA	MO-Other	MO-OTLIC	MO-SPD
2017Q1	0.7	0.8	0.4	0.2	2.2
2017Q2	0.9	1.0	0.4	0.2	2.6

Source: Enterprise Performance Monitoring System

2017Q3	0.8	1.1	0.5	0.3	2.9
2017Q4	0.9	1.1	0.6	0.3	2.9
2018Q1	1.0	1.4	0.7	0.4	3.2
2018Q2	1.6	1.5	0.7	0.4	3.6
2018Q3	1.5	1.7	0.9	0.5	4.3
2018Q4	1.5	1.6	0.8	0.4	4.4

Grievance Type Counts as of 2018Q4

	Accessibility
Row Labels	Grievances
Excessive Long	
Wait Time	1256
Facility Physical	
Access	205
Language	
Accessibility	108
Primary Care	
Provider	
Availability	1465
Specialist	
Availability	927
Telephone	
Accessibility	646

	Benefits
Row Labels	Grievances
Dispute over	
Covered Services	3661

	Quality of
Row Labels	Care

Source: Enterprise Performance Monitoring System

744
1760
471
4032
1202
10678
386

	Referral
Row Labels	Grievances
Delay in Referral	1924
Plan Refusal to	
Refer	346
Provider Refusal	
to Refer	593

	Other
Row Labels	Grievances
Other	12780

State Fair Hearings per 10,000 Members Demographics as of December 2018

Source: Enterprise Performance Monitoring System

	Hearings per		
	10,000 Member		
Row Labels	Months		
Female	0.1		
Male	0.1		
Grand Total	0.1		

	Hearings per
	10,000 Member
Row Labels	Months
Ages 0-18	0.0
Ages 19-39	0.1
Ages 40-64	0.2
Ages 65+	0.2
Grand Total	0.1

	Hearings per
	10,000 Member
Row Labels	Months
Asian	0.1
Black or African-	
American	0.1
Hispanis	0.0
Hispanic	0.0
Native Hawaiian	
or Other Pacific	
Islander	0.1
Other/Unknown	0.1
White	0.2
Grand Total	0.1

Source: Enterprise Performance Monitoring System

Hearings per 10,000 Member Months by Population

Row Labels	Dual	MO-ACA	MO-Other	MO-OTLIC	MO-SPD	Grand Total
201801	0.2	0.2	0.1	0.0	0.9	0.2
201802	0.2	0.2	0.1	0.0	1.1	0.2
201803	0.2	0.2	0.1	0.0	0.8	0.2
201804	0.2	0.2	0.1	0.1	0.9	0.2
201805	0.2	0.2	0.1	0.0	1.0	0.2
201806	0.2	0.2	0.1	0.0	0.8	0.2
201807	0.3	0.2	0.1	0.0	0.6	0.2
201808	0.2	0.2	0.1	0.0	0.9	0.2
201809	0.3	0.1	0.1	0.0	0.7	0.1
201810	0.2	0.2	0.1	0.0	0.5	0.1
201811	0.2	0.1	0.0	0.0	0.7	0.1
201812	0.2	0.1	0.0	0.0	0.5	0.1
Grand Total	0.2	0.2	0.1	0.0	0.8	0.1

Count of State Fair Hearings: Outcomes as of December 2018

Row Labels	Female	Male	Grand Total
Denied or			
Dismissed	16	19	35
Granted	10	11	21
Withdrawal or			
Non-Appearance	20	12	32
Grand Total	46	42	88

Row Labels	Ages 0-18	Ages 19-39	Ages 40-64	Ages 65+	Grand Total
Denied or					
Dismissed	8	6	17	4	35
Granted	4	3	9	5	21

Source: Enterprise Performance Monitoring System

Withdrawal or					
Non-Appearance	1	8	16	7	32
Grand Total	13	17	42	16	88

	Denied or		Withdrawal or	
Row Labels	Dismissed	Granted	Non-Appearance	Grand Total
Asian	2	1	2	5
Black or African-				
American	7	2	3	12
Hispanic	6	4	4	14
Native Hawaiian or Other Pacific Islander	0	1	1	2
Other/Unknown	7	6	7	20
White	13	7	15	35
Grand Total	35	21	32	88

	Denied or		Withdrawal or	
Row Labels	Dismissed	Granted	Non-Appearance	Grand Total
201801	95	16	81	192
201802	83	13	74	170
201803	97	7	89	193
201804	81	8	78	167
201805	96	15	86	197
201806	101	12	62	175
201807	78	15	76	169
201808	76	28	77	181

Source: Enterprise Performance Monitoring System

201809	55	14	64	133
201810	65	22	50	137
201811	49	17	55	121
201812	35	21	32	88
Grand Total	911	188	824	1923

Encounter Completeness Monitoring Summary

		Outpatient +		
		Emergency		
Health Plan	Inpatient	Room	Pharmacy	Professional
LA Care	Yellow	Green	Green	Red
Health Net California	Yellow	Yellow	Green	Red
Inland Empire	Red	Green	Green	Yellow
Anthem Blue Cross	Green	Green	Green	Red
CalOptima	Green	Green	Green	Yellow
Partnership	Green	Yellow	Green	Yellow
Molina	Green	Green	Green	Yellow
CalViva	Green	Green	Green	Yellow
Health Plan of San Joaquin	Green	Yellow	Green	Green
Central California Alliance	Green	Green	Green	Green
Community Health Group	Green	Green	Green	Yellow
Alameda Alliance	Green	Green	Green	Green
Santa Clara Family	Green	Yellow	Green	Green
Kern Health Systems	Yellow	Yellow	Green	Yellow
California Health & Wellness	Green	Yellow	Green	Green
Gold Coast	Green	Yellow	Green	Yellow
Contra Costa Health Plan	Green	Yellow	Green	Yellow
CenCal Health	Green	Green	Green	Green
Kaiser Foundation	Green	Yellow	Green	Red
San Francisco Health Plan	Green	Green	Green	Green
Health Plan of San Mateo	Green	Green	Green	Yellow
Care 1st Health Plan	Yellow	Green	Green	Yellow

Source: Enterprise Performance Monitoring System

Aetna Better Health	N/A	N/A	N/A	N/A
UnitedHealthcare	N/A	N/A	N/A	N/A

RED	Indicates major encounter completeness challenges; ECP is less than 70%.
	Indicates moderate encounter completeness or other reporting challenges; ECP is between 70-90% or above 110%.
GREEN	Indicates that there are no clear encounter completeness challenges; ECP is between 90-110%.

NOTE: Aetna Better Health and UnitedHealthcare have currently not been included in the encounter monitoring summary because of the lack of time spent providing Medi-Cal services. For reference Aetna Better Health began January 1, 2018 and UnitedHealthcare began October 1, 2017. It is planned to include these health plans in future reporting. The run out is through DHCS October 2018 processed dates.

Stoplight Grading Period	SFY 17-18
State Processed Date	18-Dec
Release Date	19-Apr

March 2019 Release by Mercer Government Human Services Consulting

PCPs per 2,000 Members as of December 2018

Row Labels	PCPs per 2,000
AAH	4
Aetna	80
AHF	63
Anthem	6
Blue Shield	9
CalOptima	4
CalViva	2
CCAH	3
CCHP	31
CenCal	2
CH&W	16
CHG	6
GCHP	24

Source: Enterprise Performance Monitoring System

IEHP	6
Kaiser	74
Kern	19
LA Care	9
Molina	8
Partnership	12
SCAN Health	
Plan	0
SCFHP	16
SFHP	48
United	182

Physicians per 1,200 Members as of December 2018

	Physicians per
Row Labels	1,200 Members
AAH	56
Aetna	463
AHF	2672
Anthem	24
Blue Shield	33
CalOptima	12
CalViva	5
CCAH	22
CCHP	84
CenCal	25
CH&W	40
CHG	15
GCHP	88
Health Net	11
HPSJ	6
HPSM	50
IEHP	13

Source: Enterprise Performance Monitoring System

Kaiser	173
Kern	56
LA Care	12
Molina	17
Partnership	43
SCAN Health	
Plan	0
SCFHP	26
SFHP	130
United	455

2018 HEDIS® Aggregated Quality Factor Score (AQFS)

Row Labels	AQFS
Kaiser - San	
Diego	98.1%
Kaiser - KP North	98.1%
SFHP - San	
Francisco	89.5%
CCAH -	
Monterey/Santa	
Cruz	81.9%
HPSM - San	
Mateo	81.4%
CenCal - Santa	
Barbara	81.4%
CalOptima -	
Orange	80.0%
CHG - San Diego	79.1%
Partnership -	
Southeast	78.6%

Source: Enterprise Performance Monitoring System

76.2%
75.7%
75.2%
73.3%
71.0%
71.0%
70.0%
68.6%
68.1%
67.6%
67.6%
66.7%
66.2%
65.2%
65.2%
65.2%
64.8%

Source: Enterprise Performance Monitoring System

Blue Shield - San Diego 63.8% Anthem - Contra Costa 61.9% Kern - Kern 61.9% CalViva - Fresno 60.5% Molina - Sacramento 59.5%
Anthem - Contra Costa 61.9% Kern - Kern 61.9% CalViva - Fresno 60.5% Molina - Sacramento 59.5%
Costa 61.9% Kern - Kern 61.9% CalViva - Fresno 60.5% Molina - Sacramento 59.5%
Kern - Kern 61.9% CalViva - Fresno 60.5% Molina - Sacramento 59.5%
CalViva - Fresno 60.5% Molina - Sacramento 59.5%
Molina - Sacramento 59.5%
Molina - Sacramento 59.5%
Sacramento 59.5%
CCUD Vantura FO FO/
GCHP - Ventura 59.5%
Anthem - Kings 59.1%
Anthem -
Alameda 58.6%
Health Net - San
Diego 57.1%
CCAH - Merced 56.2%
Molina - Imperial 56.2%
Molina -
Riverside/San
Bernardino 55.7%
Anthem - Fresno 52.9%
Anthem - San
Benito 52.4%
Health Net -
Kern 52.4%
Anthem -
Sacramento 50.5%
Anthem - Region
1 50.5%
Anthem - Region
2 50.0%

Source: Enterprise Performance Monitoring System

Partnership -	
Northwest	49.5%
CH&W - Region 1	48.6%
HPSJ - San	
Joaquin	48.1%
Health Net -	
Sacramento	48.1%
Partnership -	
Northeast	47.6%
CH&W - Region 2	47.1%
Health Net -	
Stanislaus	47.1%
HPSJ - Stanislaus	43.3%
Health Net - San	
Joaquin	38.6%

Source: Enterprise Performance Monitoring System